OMNIA

RMB Morgan Stanley Off Piste Investor Conference

16 & 17 September 2026

Innovating to enhance life, together creating a greener future

Forward looking statements

Throughout this presentation there are certain statements made that are “forward-looking” statements. Any statements preceded or followed by, or that include the words “forecasts”, “believes”, “expects”, “intends”, “plans”, “predictions”, “will”, “may”, “should”, “could”, “anticipates”, “estimates”, “seeks”, “continues”, or similar expression or the negative thereof, are forward-looking statements. By their nature, forward-looking statements are speculative and allude to known and unknown risks, opportunities, macroeconomic issues and any factors that could cause the actual results, performance or achievements of the Group to be materially different from the future results, performance or achievements expressed or implied by such forward-looking statements. Forward-looking statements are not guaranteeing of future performance and reflect the Group’s view at the date of publication of this presentation. The Group is not obliged to publicly update or revise these forward-looking statements for events or circumstances occurring after the date of publication of this report. Any forward-looking statement contained herein based on current trends and/ or activities of the Group should not be taken as a representation that such trends or activities will continue in the future. No statement in this document is intended to be a profit forecast or to imply that the earnings of the Group for the current year or future years will necessarily match or exceed the historical or published earnings of the Group. Forward-looking statements should not be relied on because they involve uncertainties and known and unknown risks which risk factors are described throughout the commentary in this report, and include economic, business and political conditions in South Africa and elsewhere.

Comprehensive additional information is available on our website:
www.omnia.co.za
Or email queries: **omniaIR@omnia.co.za**

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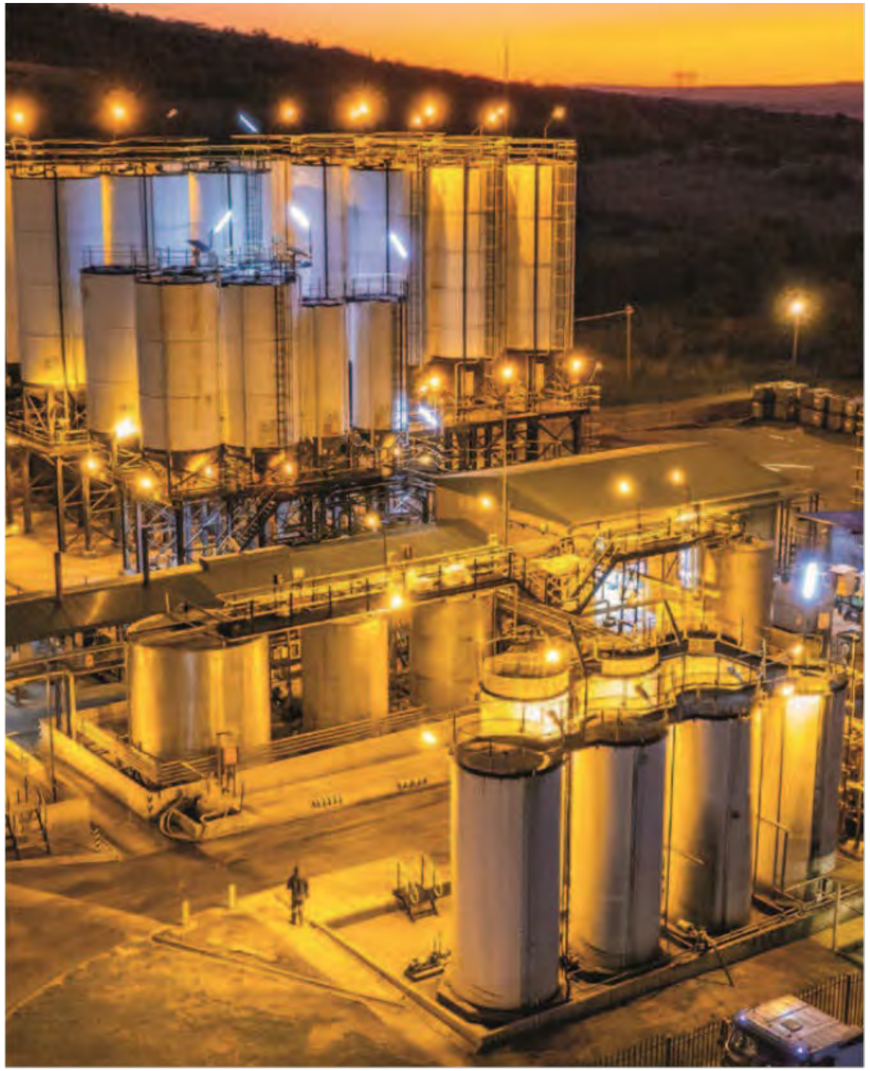


Purpose and ESG

Growth through sustainability and innovation

A purpose driven approach to agriculture and mining, delivering impact, resilience and value

Enhancing lives: We have a significant impact on food, water and mineral security

Sustaining livelihoods: We sustain livelihoods, and create opportunities for people to grow and thrive

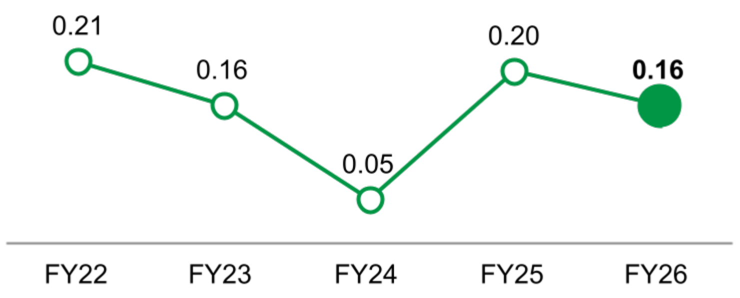
Optimising the use of natural resources: We apply technology for the efficient use of natural resources

Caring for our planet: We care about the future of our planet and always act responsibly, operating in a sustainable manner

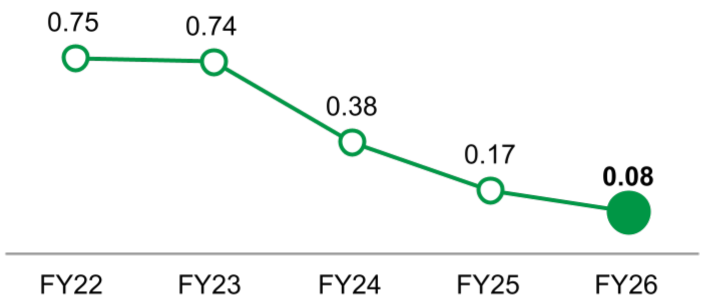
Committed to zero harm

Advancing our values-driven safety culture

Recordable Case Rate (RCR) - Group



Fire, Explosion and Releases (FER) - Group

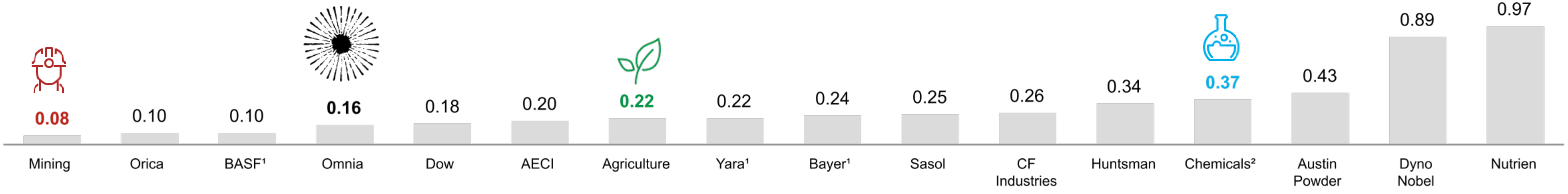


Underpinned by our values and behaviours

- Visible, accountable leadership
- Shared safety ownership
- Build capability, drive consistency
- Reinforce disciplined action

"Everyone returns home safely, everyday"

International RCR Benchmarking



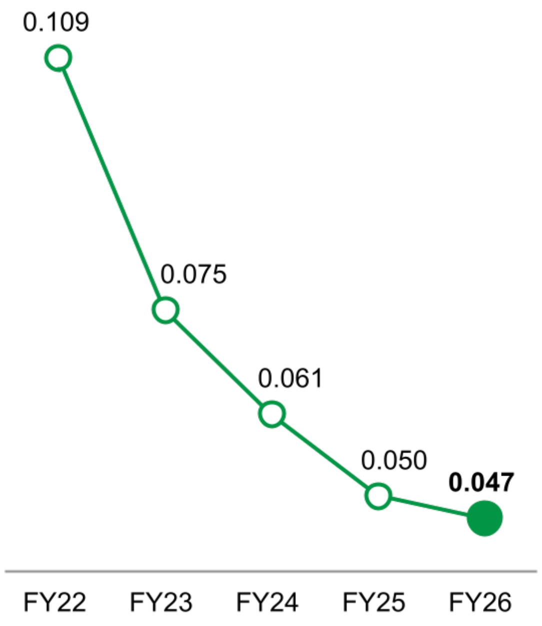
1. Adjusted for comparability to 200 000 exposure hours.
2. Impacted by reduction in exposure hours, and one incident in the twelve month period.

Embedding sustainability to drive measurable positive impact

Progress in reducing our environmental footprint

Carbon emissions intensity (per tonne manufactured)[1]

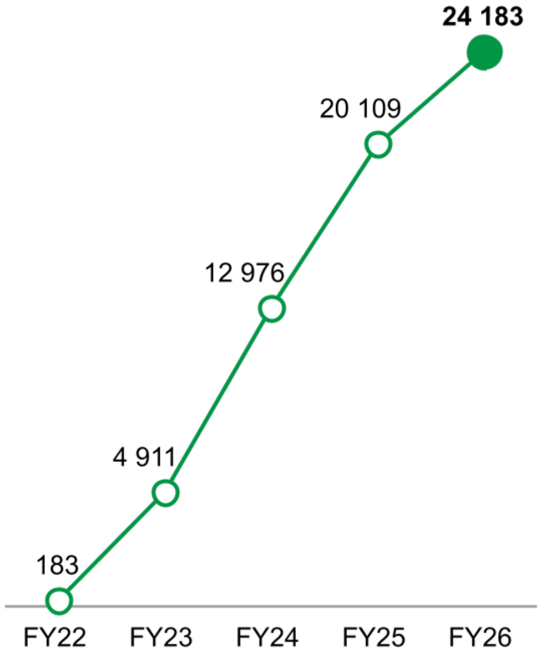
CAGR: 19%



Sustained reduction in carbon emissions intensity

Renewable solar energy generated (MWh)

CAGR: 239%



Renewable solar energy generated increased by additional 5MW solar plant

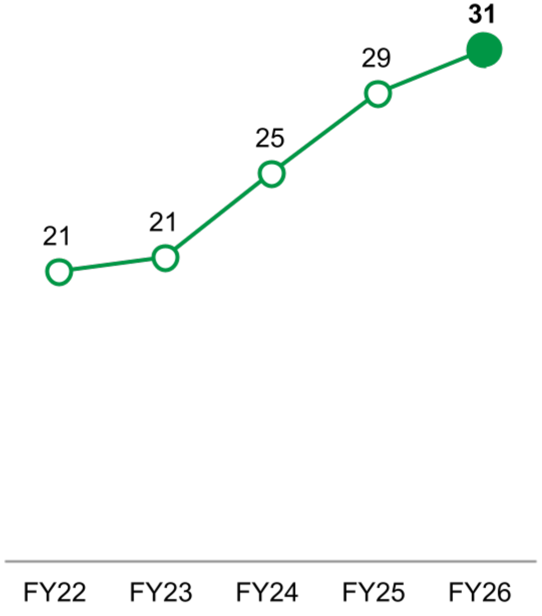
Volumes of water recycled (ML)

CAGR: 29%

Recycled water impacted by maintenance & utilities shutdowns

Used oil consumed (Dry ML)[2]

CAGR: 10%



Used oil consumption improved, reducing potential water contamination[3]

1. Carbon emissions intensity has been restated due to revised Scope 2 methodology using supplier specific steam factors.
2. FY25 used oil consumed has been restated for comparability with FY26.
3. Consumption of 1 litre of used oil prevents potential contamination of 1 million litres of water.

Investing in our people and communities

Strengthening culture and values alignment to accelerate purpose-led outcomes

Leadership and capability

- 347 leaders engaged across 3 leadership programmes
- Leadership conference: 172 attendees
- Engineering community of practice and mentorship programme with 45 participants

Skills development and talent pipeline

- 91 learners across chemical, technical and operational learnerships
- 94 employee bursaries
- 57 graduates | 24 retained
- 554 Future Fund programme beneficiaries

Community impact

- >350 households, 100 small scale farmers supported
- 6 schools | 460 learners impacted
- 32 certified skills programmes delivered

Omnia Broad Based Scheme: R69m distributed to 3 033 employees

OMNIA

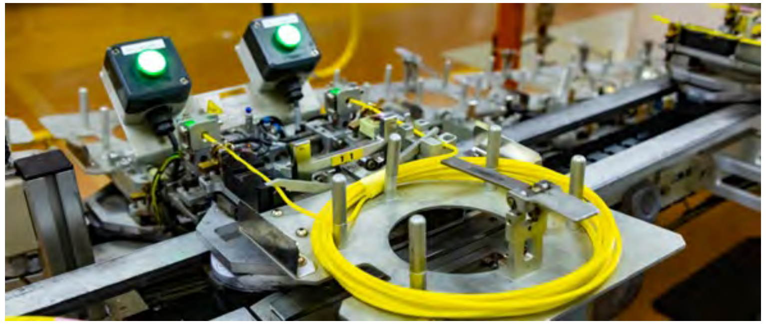
Business update

Omnia has a strong and competitive business portfolio

Globally competitive products and innovation in Mining and Agriculture supported by manufacturing

Mining

- Demand growth underpinned by strong industry fundamentals
- Globally competitive solutions and customer-centric innovation drive expansion
- International investments in Indonesia, Canada and Australia maturing to plan with optionality to sell into adjacent markets
- Strength of business and technology partnerships
- Benefits from lower cyclicality and price risk, and shorter cash conversion cycle



Agriculture

- Demand from population growth supported by government and policy for food security
- Premium product offerings and agronomic services maximise customer returns
- Growing high efficiency specialities product range and Rest of Africa adopting Nutriology® farming principles supporting margin growth
- Export led growth from new partnerships, enabled by investment in production capacity to gain traction for international business

Group[1]

- Leveraging flexible supply chain and infrastructure investment to mitigate supply risk
- Strong balance sheet can support growth initiatives and working capital requirements in higher commodity price cycles
- Benefits from SADC integrated explosives and fertilizer manufacturing complex enable optionality
- ESG initiatives supporting cost and decarbonisation initiatives

Chemicals

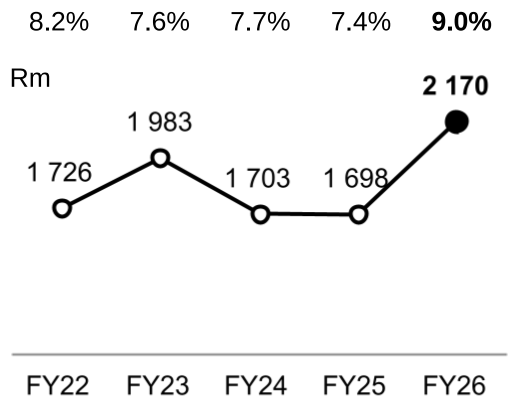
- Efficiency unlock from rationalised business
- Profitable Water Care business managed for growth while progressing sale
- Cash proceeds from sale of sites

1. Including MOS (manufacturing, operations and supply chain).

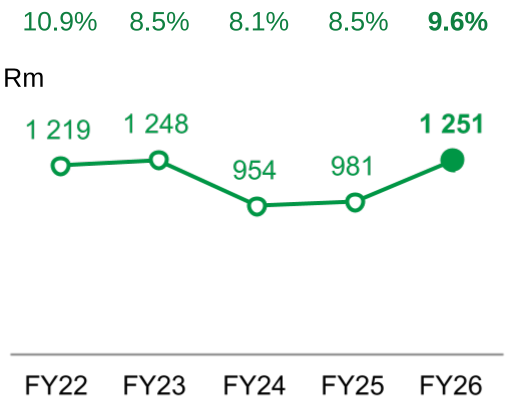
Disciplined execution delivers higher margins and quality of earnings

Reshaping the portfolio for sustainable future growth

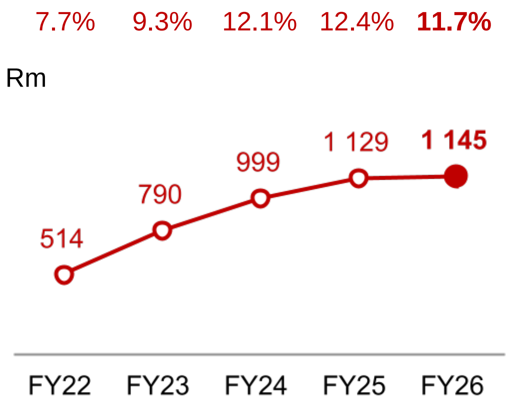
Group[1]



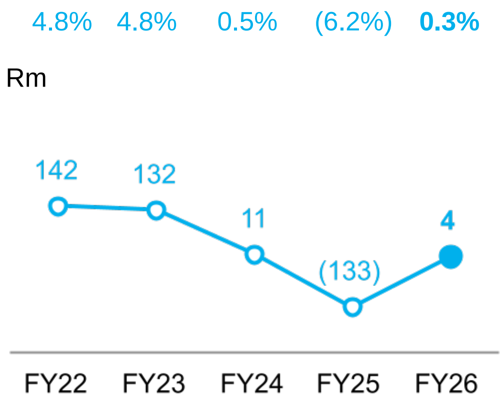
Agriculture[1]



Mining

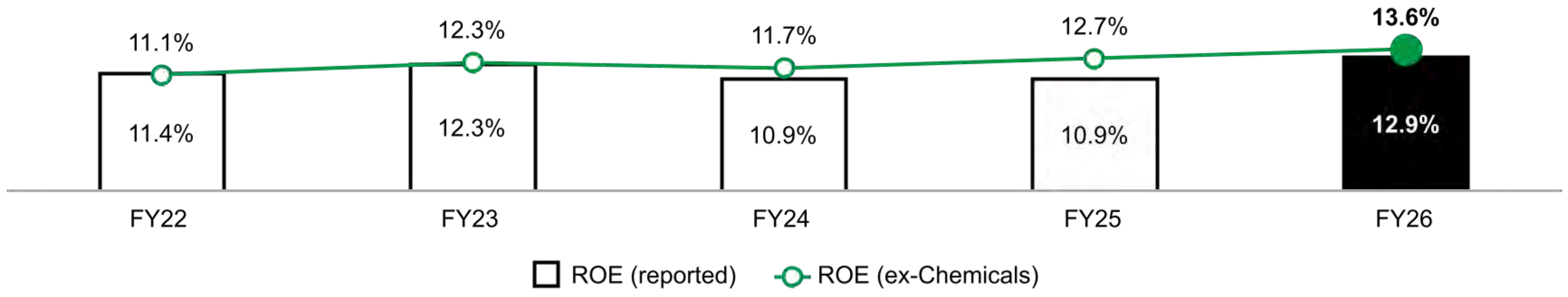


Chemicals



- Diversification strategy enhances efficiency of core operations
- Supply chain and manufacturing capabilities enabled security of supply to customers
- Balance sheet strength supports growth strategy and shareholder returns
- Deploying capital for international growth

Return on Equity



1. *Continuing operations excluding Zimbabwe for FY22 and FY23 due to hyperinflation.*

Strategy execution delivers strong FY26 earnings, margins and returns

Continued solid cash generation supports sustained dividend distribution

- Mining diversification strategy delivers volume growth while international investment continues
- Robust volumes and resilient margins in Agriculture, supported by strong recovery in Rest of Africa
- Substantial completion of Chemicals restructure; positions the business for sustainable profitability
- Resilient supply chain and manufacturing capabilities ensured security of supply to customers
- Balance sheet strength underpinned by disciplined capital management supports strategic optionality
- Increased cash distributions through ordinary and special dividend declaration

Revenue	R24.2bn	6%
Operating profit	R2.2bn	28%
Operating margin	9.0%	21%
EBITDA	R2.8bn	21%
HEPS (cents)	849	21%
Ordinary dividend (cents)	470	18%
Special dividend (cents)	280	
ROE	12.9%	18%

Strong FY26 performance from core operations

Volume and margin growth delivered in a challenging market

Group

- Disciplined capital allocation improved returns with focus on core operations
- Leading production and supply chain strengthening competitive advantage across Mining and Agriculture
- Supply continuity maintained through flexibility in heightened disruption environment
- Strategy underpinned by continued investment in ESG

Operating profit	R2.17bn
Operating margin	9.0%

Medium term margin guidance ***8% to 10%***

Revised ***9% to 11%***

Mining

- Strengthened technology solutions reinforces customer value propositions
- Sustained volume growth driven by new contract wins and extensions in SADC
- Diversification underpins margin resilience despite impact of currency volatility
- Continued international infrastructure investment
- Strong contribution from Metallurgy

Operating profit	R1.15bn
Operating margin	11.7%

Medium term margin guidance ***10% to 12%***

Agriculture

- Value creation through the Nutriology® model delivered volume and margin growth
- Customer-centric execution supported volume growth in South Africa
- Recovery in volumes and improved margins in Rest of Africa
- Strong production and export volumes in International

Operating profit	R1.25bn
Operating margin	9.6%

Medium term margin guidance ***9% to 12%***

Progress on earnings enhancing initiatives delivered in FY26

Disciplined execution in first year unlocks value for shareholders

	Cost optimisation	Growth	Potential annual increase in profit over 3 years (Rm)	FY26 / Year 1 profit movement (Rm)	Comments
Agriculture	▪ Manufacturing and production efficiencies ▪ Supply chain, sourcing and logistics optimisation ▪ RoA operating model changes in effect	▪ International - biostimulants ▪ Specialities in South Africa ▪ Explore market adjacencies ▪ Grow traded products in SADC	**180 - 280**	**270**	Supported by FX gains (c. R182m), offset by restructuring in Kenya and Mozambique (c. R65m)
Mining	▪ Asset optimisation ▪ Expense management ▪ Production efficiency	▪ Canada, Indonesia and Australia ▪ Growth in primary African markets ▪ AXXIS™ Titanium rollout globally	**300 - 450**	**16**	Impacted by FX loss (c. R75m)
Chemicals	▪ Operations rationalisation ▪ Disposal of non-core operations	▪ Bulk trade business	**180 - 210**	**137**	Substantial completion of restructuring
Omnia Group	▪ Consolidate non-performing geographies and assets ▪ Organisational and operating model changes		**40 - 80**	**49**	
		Total:	**700 - 1 020**	**472**	
		CAGR:	**12% - 17%**		

Disciplined capital allocation enables sustainable growth

Protecting the core, growing profitability and shareholder returns

Capital productivity | **Operating productivity**

Maximise cash flow

Protect the core | **Grow the core** | **Grow internationally**

Surplus cash flow

Dividends | **Share repurchase** | **M & A**

- Maximise cash flow generation through operational efficiency and working capital discipline
- Capital deployed to strengthening reliability, organic expansion and ESG
- Surplus cash flow deployed to support growth strategy and shareholder returns
- 5.7 million shares repurchased to date at average price of R62.41

	Net cash	Ordinary dividend	Special dividend	Share repurchase
FY25	***R1.8bn***	*R649m*	*R446m*	*R172m*

Solid cash generation and efficient working capital management

- R2 406m[1] cash generated from operations (FY25: R2 484m)

Disciplined capital expenditure in support of strategy

- R276m: protect core operations, safety and ESG (FY25: R318m)
- R350m: growth in South Africa and Internationally, across Agriculture and Mining (FY25: R339m)
- A+(ZA) long-term credit rating maintained, stable outlook

	Net cash	Ordinary dividend	Special dividend	Share repurchase
FY26	***R1.7bn***	*R763m*	*R454m*	*R12m*

1. *Including supply chain finance.*

Strategy and growth

Driving our strategy forward

A defining milestone in our 73-year heritage

For more than 70 years, Omnia has continued to evolve, building on the knowledge, innovation and determination of generations of our people to grow from our South African roots into an increasingly global business. **The next chapter in that journey is being written**.

1953
Ambitious
- Began as small agricultural lime distributor

Origins & enterprise

1960s–70s
Impactful
- Sasolburg granulator plant
- National expansion
- Agricultural sector scale

Growth & purpose

1980s–90s
Revolutionary & Afrocentric
- Listed on the JSE
- Entered **Mining sector** through **acquisition of BME**
- African continent expansion

Diversification & reach

2000s
Renewal
- Corporate transformation
- Employee Ownership Programme
- Human capital investment

Inclusion & ownership

2010s–2022
Sustainable & Renewal
- ESG strategy & green economy
- Environmental stewardship
- Business turnaround & new leadership
- Growth recovery trajectory

Resilience & sustainability

2023–2025
Acceleration
- Celebrates 70 years of operation
- Future Fund established
- Sustainability & wellbeing scaled
- Education & modern facilities

People & future-readiness

Future
Growth
- Global expansion strategy

Innovating to enhance life,
Together creating a greener future

Focused strategy, disciplined execution for global growth

Purpose driven organisation, focused on long term shareholder value creation

Protect and grow core SADC business

- Maintain focus on customer value creation and innovation
- Optimise efficiency and sustainability of manufacturing and supply chain
- Grow share of Agriculture value chain
- Leverage competitive value proposition to expand in African mining market

Create global mining solutions business of scale

- Export Mining customer propositions and innovation globally
- Accelerate market access and reduce risk through partnerships
- Invest in infrastructure and expertise to grow globally
- Explore M&A to unlock value and scale

Deliver sustainable solutions to global biostimulant markets

- Develop high-value and sustainable solutions for customers
- Secure large-scale customer distribution in key markets
- Explore strategic opportunities and partnerships to enable value creation

Values based	High performance culture	Underpinned by sustainability	Driven by technology and innovation	Disciplined capital allocation

Competitive advantage in manufacturing capabilities

Leveraging technology in our mining and agriculture markets to deliver additional value

Strategic advantages

- **Only integrated explosives and fertilizer manufacturing** complex in SADC enabling optionality
- **Nitric acid plants are the newest in South Africa**, with the best in-class carbon footprint
- **Dual salt** emulsion technology enables incorporation of used oil driving ESG efficiency and cost savings
- **PGAN™** and **OmniCal™** are high-value granulated ammonium nitrate and calcium nitrate products that can be transported to export markets cost effectively
- **Only producer of chemical compound** granulated fertilizer in SADC region
- **Cost effective production** leveraging granulation and nitrophosphate technology
- **Modular automated** detonator assembly capabilities

Further value creation opportunities

- **Nitrophos centrifuge and chiller upgrade** projects in progress to increase installed capacity
- **Granulation plant online time** improvement project underway
- **Increased downstream utilisation** to increase nitric acid production
- **Hydrogen peroxide emulsion technology** key differentiator in global markets

Agriculture leader in SADC

Delivering innovative solutions and sustainable practices that enable food security

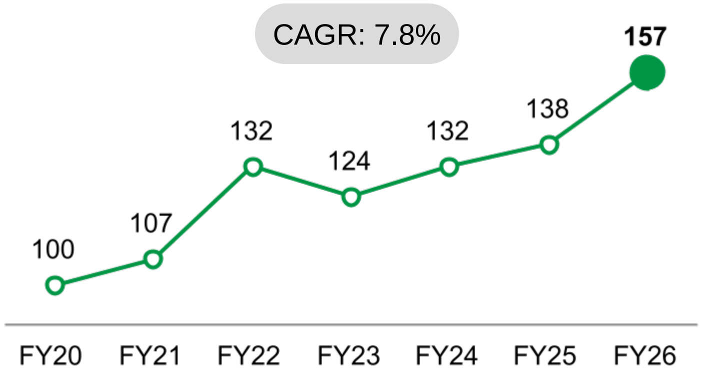
Powerful growth engine for Africa

- Strong government and policy support for food security, reinforcing rising food demand due to growing populations
- Low and rising fertilizer application rates in Africa compared to the rest of the world
- Advanced commercial farming sector in South Africa and shift to precision, climate-resilient farming practices
- Zambia and Zimbabwe adopting Nutriology® model farming principles
- Security of supply enabled by efficient plant utilisation and import flexibility

Pioneering solutions, optimised for growth

- Extensive reach, deep customer relationships
- Premium product offering and agronomic services to maximise customer returns
- Largest accredited soil lab in Africa enabled by premium technology
- Precision farming and risk mitigating solutions powered by AgTech
- Biostimulant solutions enhancing nutrient and water usage efficiency
- High efficiency specialties product range

Specialities volumes[1]



Delivering sustainable cash generation, enabling international growth and shareholder returns

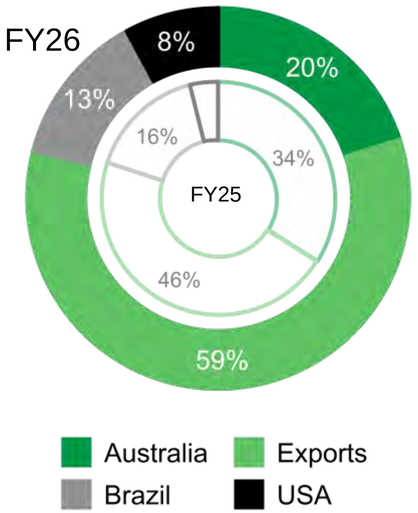
1. Indexed to 100 in FY20.

Growing export volumes in Agriculture International

Capital light model delivering robust returns and strong cash generation

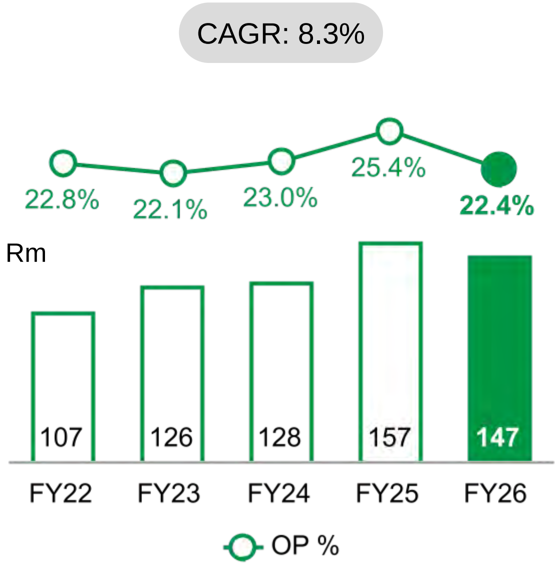
- Biostimulant market expected to grow by 9-10% p.a. between 2024 - 2032
- Leveraged to growing demand for sustainable agricultural practices
- Access to high quality raw material
- High margin, cash generative growth
- Enhanced product portfolio

FY26 Volume contribution

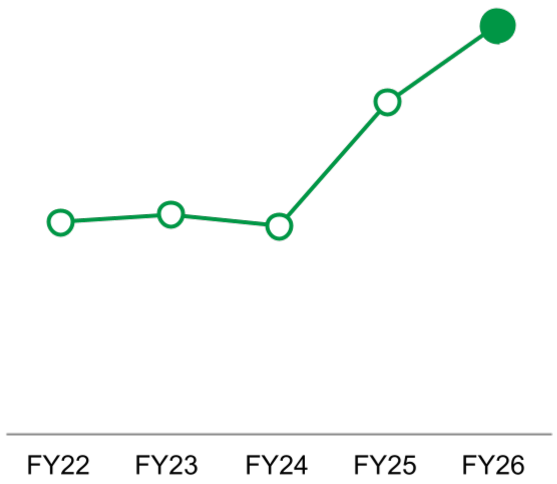


- Exposure to fastest growing global markets
- Distribute to >40 countries
- Capital light investments to expand market reach
- USA growth anchored by new distribution partner

Operating profit and margin



Humate and Specialities volumes[1]



1. Indexed to 100, from 2022.

The Mining segment is a key growth vector

BME is positioned to become a global mining solutions provider

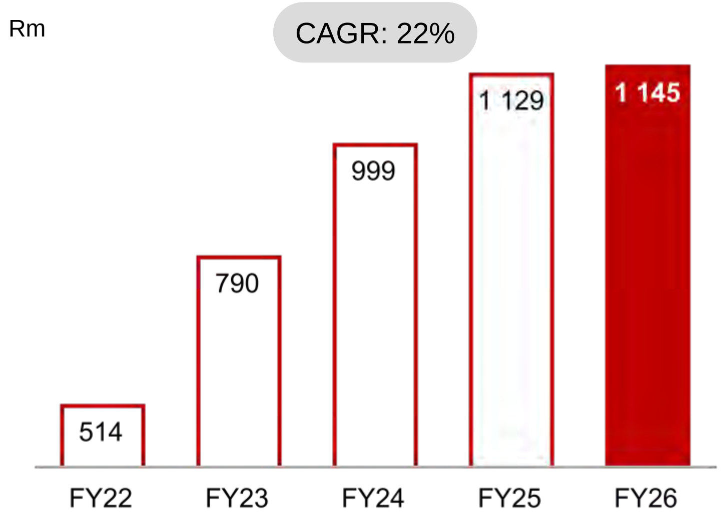
Attractive industry

- Underpinned by strong fundamentals driven by urbanisation, energy transition and decarbonisation
- Critical mineral demand expected to grow by 10% p.a. between 2020-2040
- Lower cyclicality and price risk
- Short cash conversion cycle
- Technological, intellectual property barriers to entry
- Strong government support prioritising mineral supply

BME's competitive advantage

- Superior product offering
- Continuous innovation to enhance mining efficiencies
- Security of supply through local manufacturing
- Track record of successful partnerships
- Significant global organic and inorganic growth opportunities
- Hypex Bio strategic investment into next generation technology

Mining operating profit



Globally competitive solutions and customer-centric innovation

Ongoing execution of Mining International growth strategy

Investment for growth and further diversification

Indonesia JV sustainable growth

- Attractive market with strong growth outlook
- Introduction of new technology (dual salt emulsion and electronic detonators) gaining momentum
- Integration completed
- ISO accreditation obtained
- Several safety awards received

Canadian mobilisation nearing completion

- Detonator plants commissioned and regulatory approvals obtained
- Certifications for adjacent markets in progress
- Distribution partnerships being explored
- Positive momentum with underground trials
- Hypex Bio emulsion plant being commissioned

Australian organic growth in progress

- AXXIS™ plant commissioned in Western Australia
- Successful AXXIS™ trials
- Establishing secondary capability to service quarry and construction projects
- Exploring partnerships to accelerate market entry

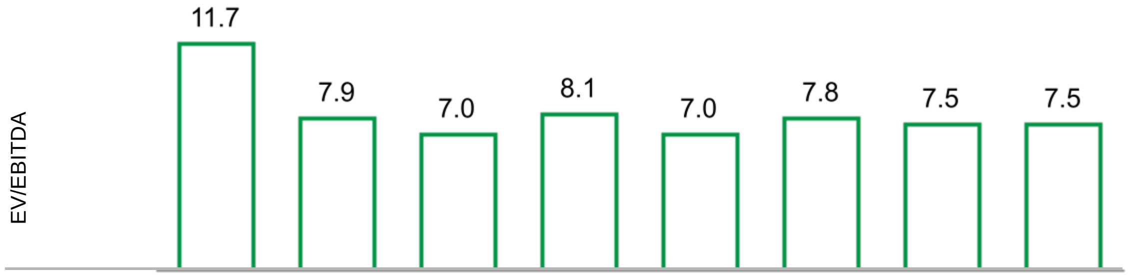
Additional global opportunities

- Expansion across SADC and West Africa
- Metallurgy growth into new regions, leveraging BME footprint
- Exploring partnerships in new regions
- Leverage Hypex Bio's disruptive technology as competitive advantage

Omnia undervalued in the global context

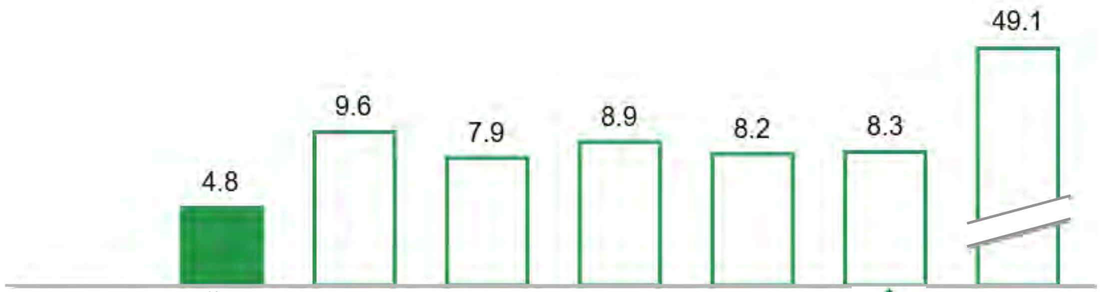
Regional competitive advantages and global growth potential

Recent transaction activity



Target	DYNO	maXam	EPC Groupe	(주)고려Nobel화약	Exsa	Titanobel	cyanco	Austin Powder
Acquirer	Incitec Pivot	Rhône	argos.wityu	E-UM	Orica	Incitec Pivot	Orica	American Industrial Partners
Value ($m)	3 045	1 024	54	120	201	103	640	1 500
Date	Mar 2008	Dec 2018	Nov 2019	Dec 2019	Feb 2020	Jan 2022	Feb 2024	July 2024

Listed explosives companies



Company		Enaex	EPC Groupe	DYNO	Orica		Solar
EV[1] ($m)	907	3 778	779	6 107	9 519	2 395	21 453
Listing	Jhb	Chile	Paris	Sydney	Sydney	Mumbai	Mumbai

[1]Source: S&P CapIQ. Data as at 9 September 2026

- Mining is an attractive sector with strong fundamentals and long-term growth potential
- The explosives industry is consolidating based on regional advantages and global customers
- BME has strong competitive position in fast-growing African mining markets, making it a compelling strategic partner
- Omnia undervalued in global context

Advancing our strategy, focused on growth

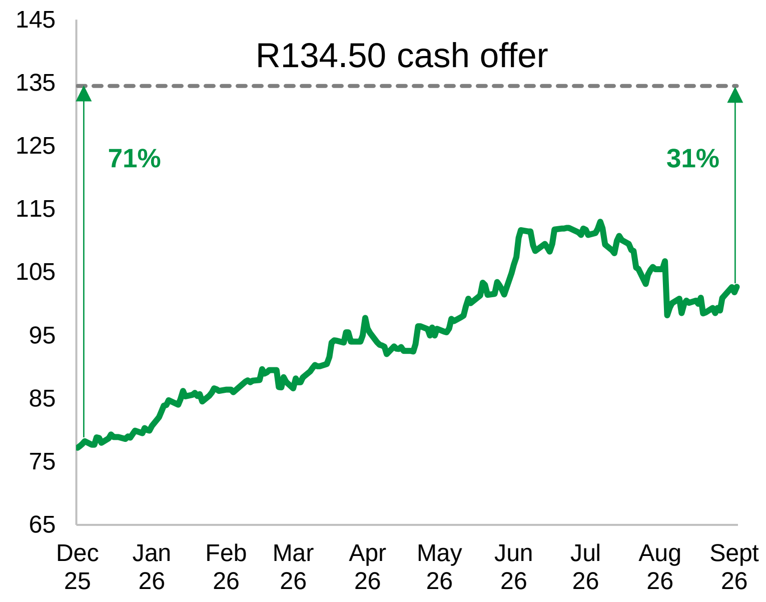
Proposed transaction to accelerate our strategic ambitions

Omnia's value is being recognised

Solar's fully funded cash offer of R134.50 per share represents a premium of:

- 31% to closing price of 10 September 2026
- 71% to closing price of 31 December 2025 (excluding dividends)

Offer compares favourably with valuation multiples of global peers and the premia observed in precedent JSE take-private transactions



Anticipated transaction timeline

Joint Firm Intention Announcement	14 September 2026
Multi-jurisdictional regulatory approvals	c. 6-9 months
Scheme Meeting to vote on transaction	Mid November 2026
Transaction execution/implementation	

"The proposed transaction represents an important step in our international growth ambitions. BME brings a strong global mining platform and leading technology in electronic initiation systems that complement our existing industrial explosives business, while Omnia Agriculture provides Solar group with an established position in integrated crop nutrition and biologicals - an attractive sector underpinned by the long-term importance of food security, sustainable agriculture and farm productivity."

- Manish Nuwal, MD & CEO of Solar Group

Solar at a glance

An India-headquartered global explosives and defence manufacturer, with an established international footprint

1995	90+	9	27	15 272
Founded by Shri Satyanarayan Nuwal	Countries	Manufacturing facilities worldwide	Manufacturing units in India	Employees

Shared foundation & culture

Strong Safety focus

Innovation-led mindset

Shared entrepreneurial heritage

Strong customer focus

Commitment to environmental safeguards

Industrial explosives (core business)

- Packaged explosives: slurry and emulsion
- Bulk explosives: open-cast and underground
- Initiating systems: detonators, cord, boosters
- SMS, ProBlast, and Solar South Africa

Defence

- World's most integrated facilities for ammunition, space applications and unmanned aircraft systems (UAS)

Financial Snapshot[1]

- Market Capitalisation[2]: R341,737m
- LTM EV/EBITDA: 65x
- Revenue[3]: R19,184m
- EBITDA[3]: R5,363m
- EBITDA margin: 28%
- 5Yr EPS CAGR: 43%
- ROE: 31%
- Net Debt/EBITDA: 0.32x




[1] *Source: S&P Cap IQ, Solar Industries*
[2] *8 September 2026 Spot FX (1 INR = ZAR) of 0.1692*
[3] *FY26 period-average FX (1 INR = ZAR) of 0.1950*

Outlook

Complex global environment presents risks and opportunities

Rising volatility underscores need for disciplined execution and strategic optionality

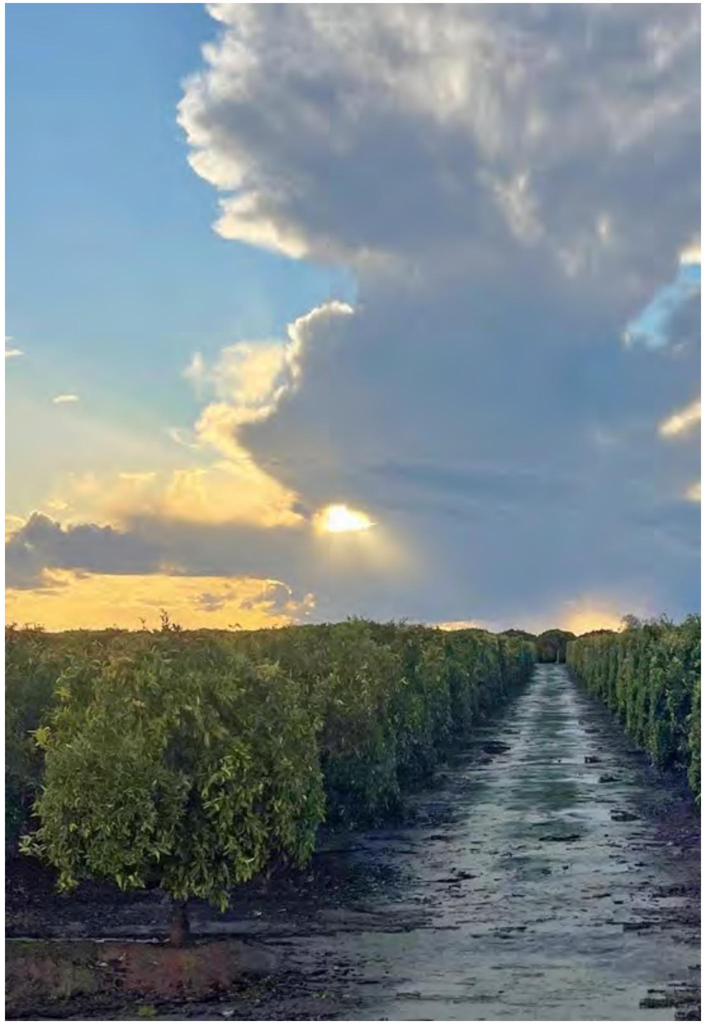
Challenging operating environment

Global

- Ongoing geopolitical tensions increasing market volatility and disrupting global supply chains
- Persistent currency and commodity volatility
- Extreme weather conditions, El Niño forecast
- Subdued global economic growth
- Rise in trade protectionism and policy uncertainty
- Diverging sustainability and ESG regulatory frameworks

Regional

- Increasing complexity from regulatory and localisation requirements
- Infrastructure constraints in emerging markets
- High debt burdens and fiscal limitations
- State level interventions to protect critical minerals



Supportive market dynamics

Global

- Urbanisation and population growth driving long-term mineral and food demand
- Digital transformation boosting innovation across sectors

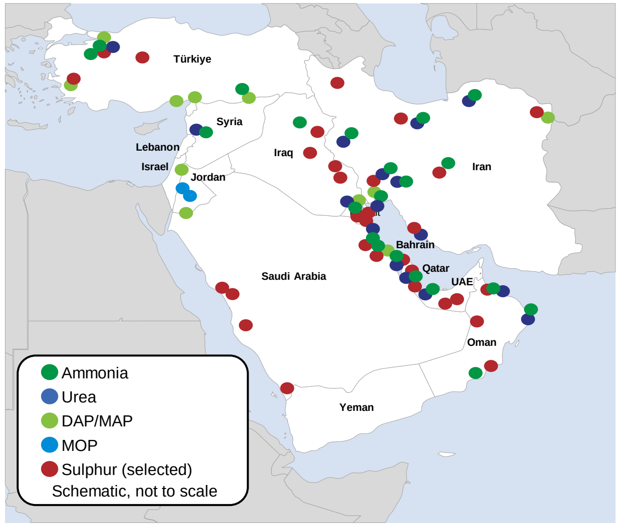
Regional

- South African economy rebound with structural reforms underway
- African mining sector supported by demand for critical minerals, precious metals and energy transition-related commodities
- Accelerating exploration activity and rising foreign mining investment
- Improved macroeconomic and agronomic conditions in SADC

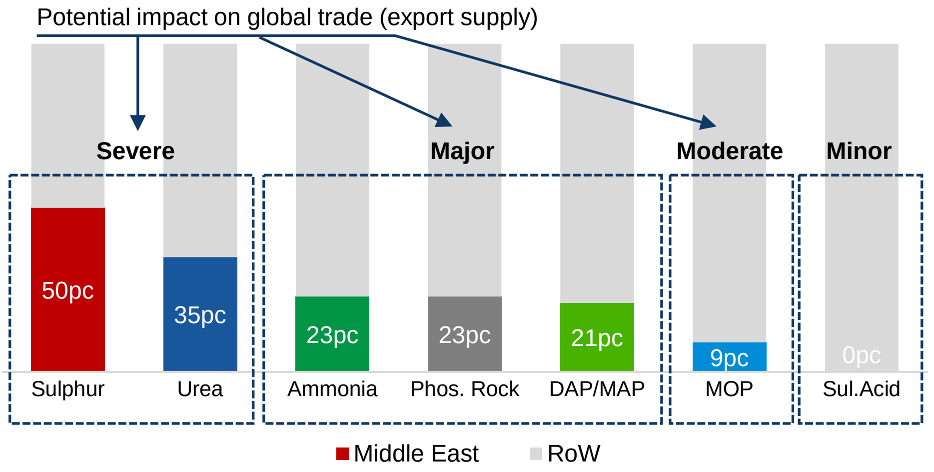
Middle East conflict affecting global commodity markets

Focus on ensuring security of supply, creating opportunities and managing risk

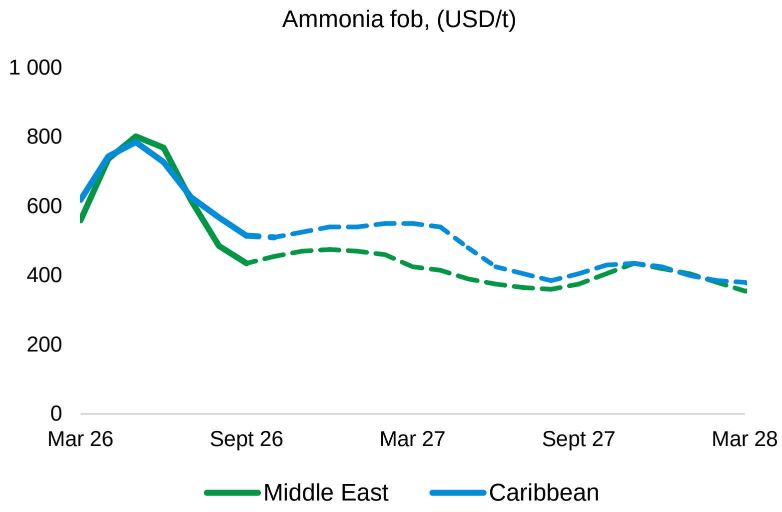
Middle East fertilizer trade flow[1]



2025 Exports: percentage share of the ME in the global trade[2]



Ammonia trade at risk[3]



Price risks and opportunities

- Higher and/or volatile commodity pricing presents opportunities for higher profitability
- Risk of higher priced inventory needs to be managed as commodity prices normalise
  - Tightly managing cash cycle
  - Matching purchasing and sales cycles
  - Hedging levers to mitigate value at risk

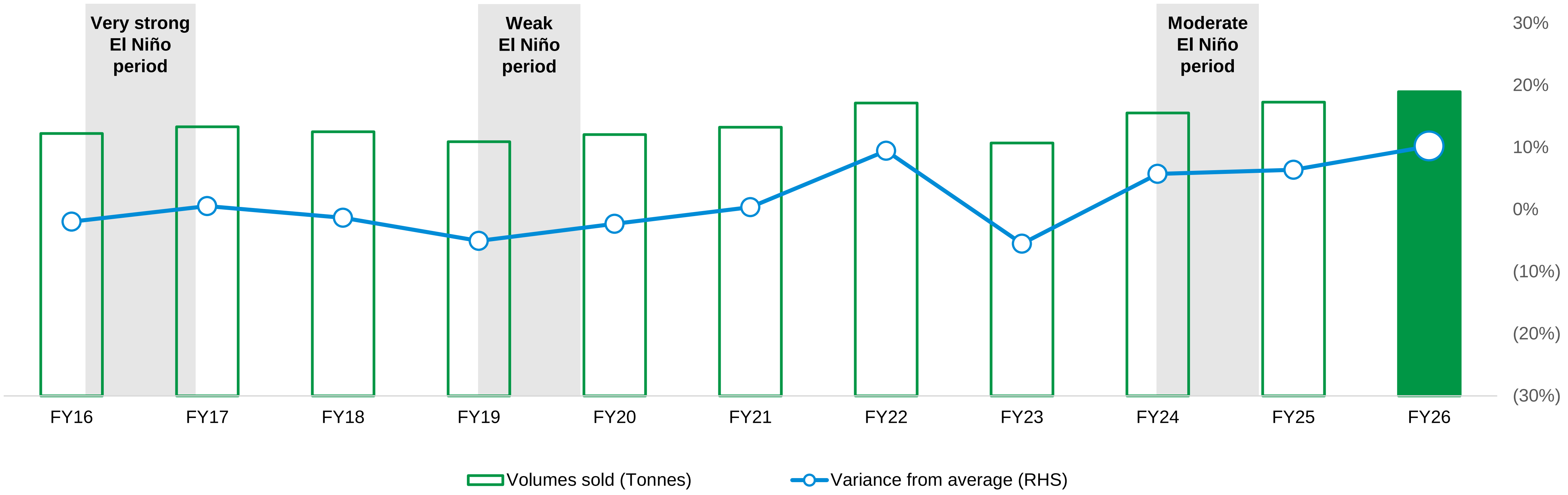
Mitigating supply risk and leveraging our flexible supply chain

- Diversified ammonia supply chain with local and import optionality
- Increased Ammonium Nitrate storage and production capacity
- Effective plant maintenance provides additional reliability and supply chain flexibility
- Nitrophosphate process provides access to locally sourced and cost effective phosphates

1. Argus Media – Analytics Services.
2. Based on the share in global export supply / trade exposure.
3. Argus Media – Argus Fertilizer Report.

Muted El Niño impact expected on sales volumes

Steady South African volumes through cycles



- Low correlation between Omnia's volumes and El Niño conditions
- Majority of sales are completed prior to mid-summer during (Jan/Feb) where the drought has its largest impact
- Nutriology® model assists farmers in managing financial risk and enhancing efficiencies on nutrient and water usage
- Forecasted strong El Niño necessitates supply chain agility, cost discipline and customer centric delivery

Outlook for HY27

Outlook driven by strong customer propositions and capital discipline in favourable primary markets

Mining

- Overall performance supported by higher commodity prices
- Volume growth in South Africa despite customer operational issues and high rainfall in Q1FY27
- Advancing International growth through:
  - Strong growth in Namibia
  - Mitigation of Zambia currency impact
  - Diversification in Indonesia
  - Canada plant ramp-up, product certifications (including USA access)
  - Commissioning detonator plant in Australia
- Hypex Bio plant commissioned, regulatory approval for commercial production in c. 2027

Agriculture

- Strong performance in South Africa despite delayed farmer buying, supported by higher average prices
- Rest of Africa benefiting from higher demand and pricing, with operating model enhancements offsetting non-repeat of HY26 currency gains in Zambia
- International volumes impacted by:
  - Customer supply chain disruptions due to Middle East conflict
  - Continued market pressure in Brazil
  - Ramp-up of new USA distributor from Q4FY27

Group[1]

- Supply security through flexible supply chain
- Improved MOS performance and non-recurrence of HY26 extended supplier shutdowns
- Investment in working capital due to higher commodity prices and delayed Agriculture sales

Chemicals

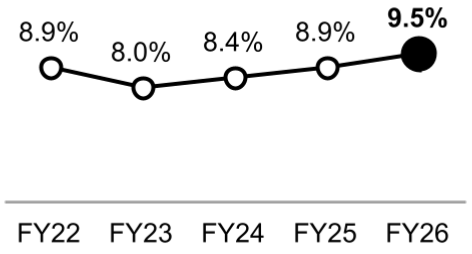
- Muted volumes impacted by product availability and higher commodity prices
- Rationalisation of cost base concluded
- Cash proceeds and profit from sale of sites
- Water Care sale progressing

1. Including MOS (manufacturing, operations and supply chain).

Increasing margins and ROE from core operations

Margin expansion and capital discipline driving higher returns

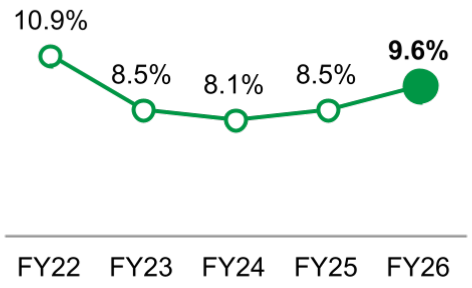
Omnia Group[1,2]



Medium term margin guidance
8% to 10%

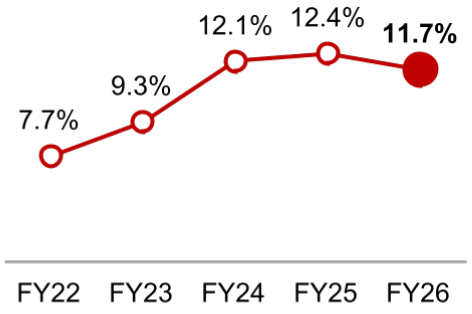
Revised guidance: 9% to 11%

Agriculture[1]



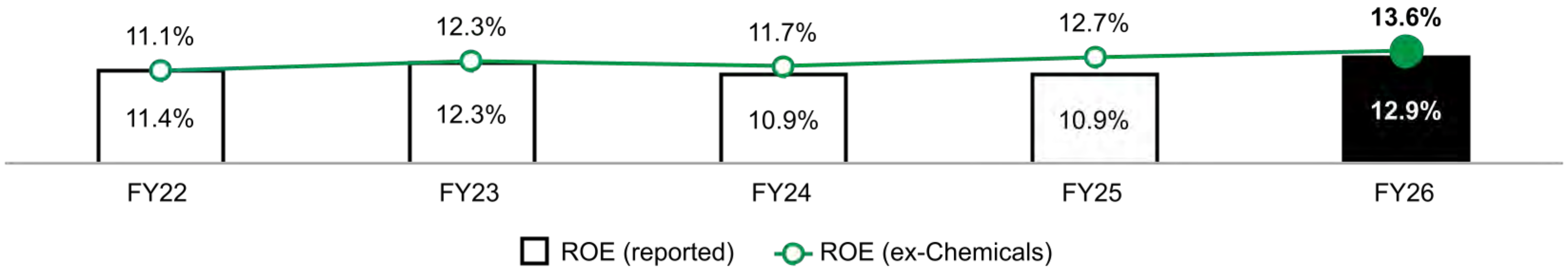
Medium term margin guidance
9% to 12%

Mining



Medium term margin guidance
10% to 12%

Return on Equity



Levers to further increase returns

Increase operating margin

- Scale international growth in Canada, Australia and USA
- New partnerships, M&A
- Operational efficiencies

Increase asset turn

- Grow core businesses
- Increase plant utilisation
- Optimise working capital

Disciplined capital allocation

- Accretive investments and disposals
- Maintain balance sheet optionality
- Sustained shareholder distributions

1. Continuing operations excluding Zimbabwe for the periods FY22 and FY23 due to hyperinflation.
2. Excluding Chemicals segment for all periods.

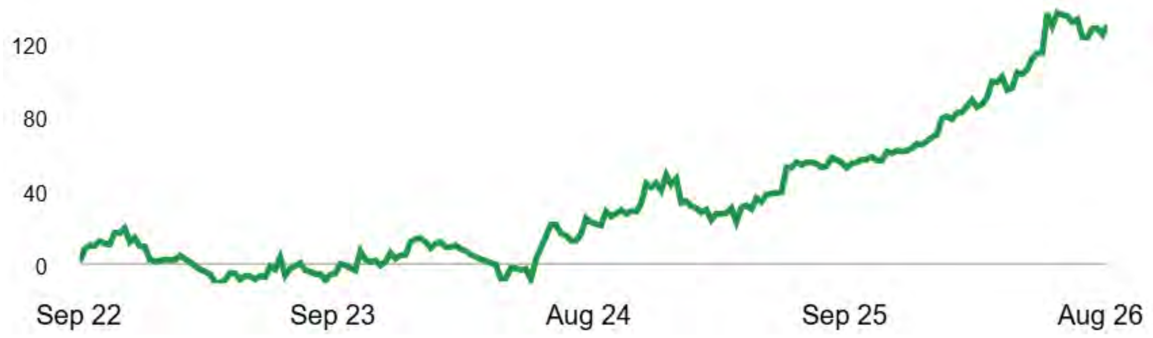
Cash yields and growth trajectory deliver shareholder returns

Attractive customer propositions and operational excellence gears us for growth

Compelling investor proposition

- **Operating in primary sectors**
- **Mining growth driving international diversification**
- **ESG integrated business model**
- **Operational excellence**
  - Agile and versatile supply chain capability
  - Integrated manufacturing complex
  - Most reliable production assets in SADC
- **Distinct competitive advantage in mining and agriculture**
  - Pioneering, innovative and superior blasting technology
  - Premium agriculture solutions through Nutriology®
  - High quality products in fast growing biostimulant markets
- **Cash generative, strong balance sheet**
- **Attractive dividend yield**

Total shareholder return (%)



Shareholder distributions (Rm)

	FY22	FY23	FY24	FY25	FY26
Share repurchase	—	—	176	172	**12**

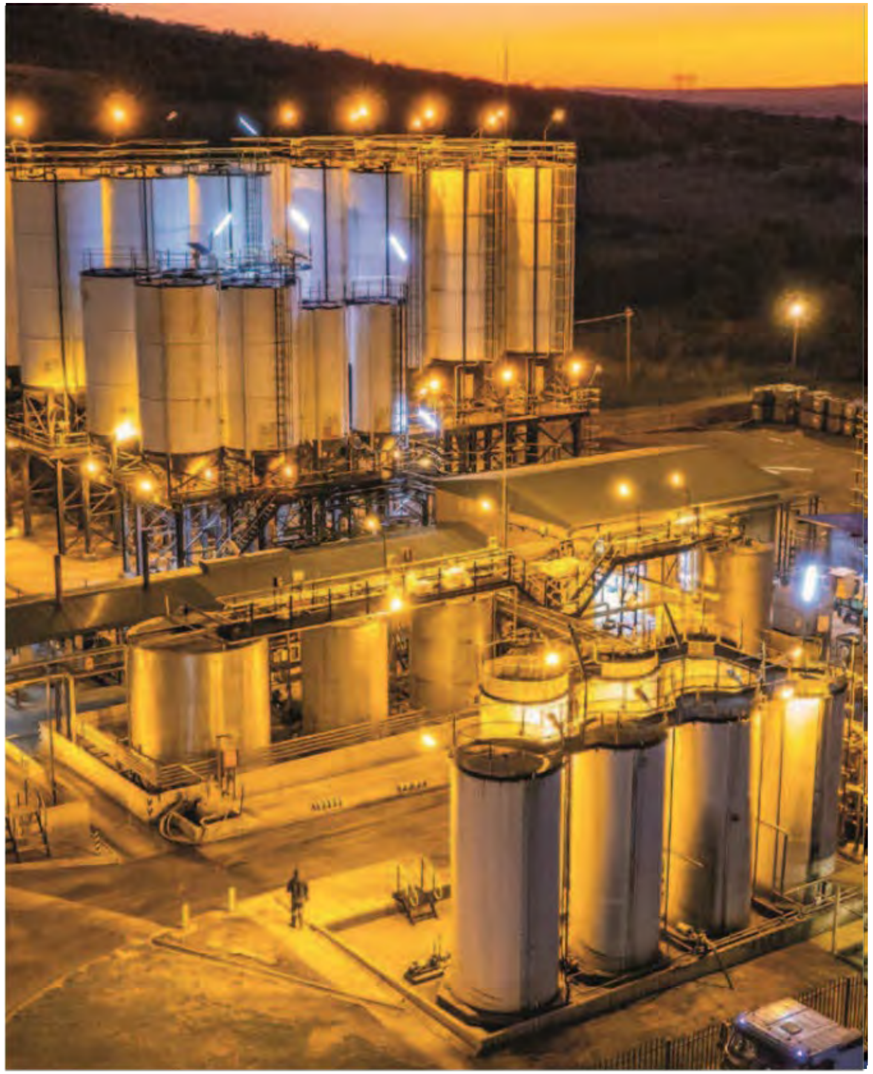
Thank You

SHARE DETAILS & IR CONTACTS

JSE: **OMN**
ISIN: **ZAE000005153**

Omnia Investor Relations
omniair@omnia.co.za

Omnia Investor Relations
omniair@omnia.co.za

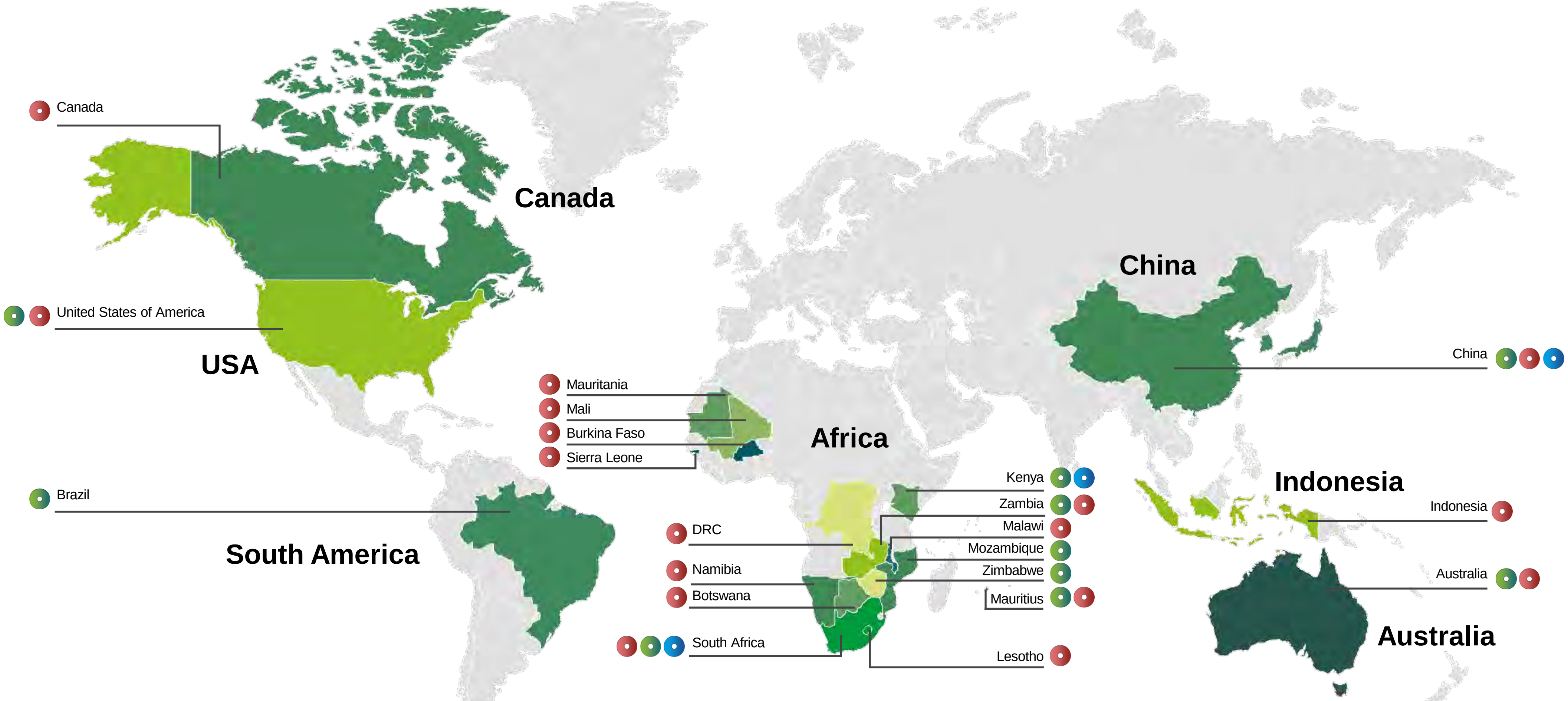




Annexures

Global presence and operations

More than 3 500 people employed	77 distribution centres globally	>20 countries of physical presence	44 facilities manufacturing, blending and packaging	Leading in-house research, development and innovation



Operating across diverse markets and climates, Omnia's integrated network enables us to deliver specialised solutions where they matter most – on the ground, at scale and close to our customers.

Mining Agriculture Chemicals

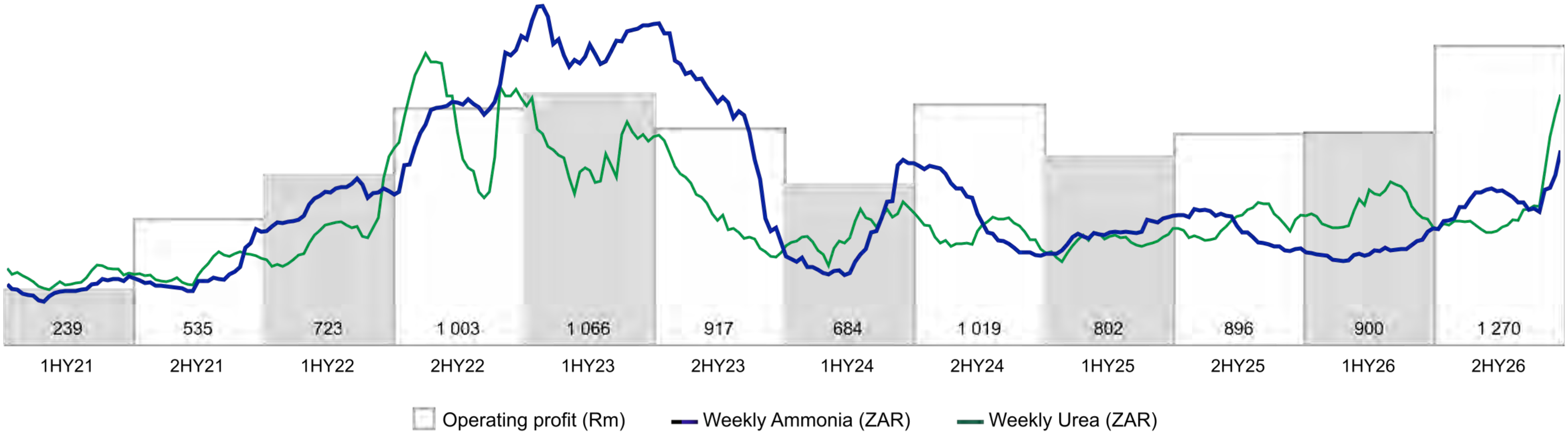
Disciplined execution of strategy driving strong track record

	FY20	FY21	FY22	FY23	FY24	FY25	FY26
EBITDA[1 2]	**1 401**	**1 752**	**2 567**	**2 809**	**2 525**	**2 545**	**2 983**
Agriculture[2]	671	1090	1 648	1 611	1 306	1 345	1 657
Mining	523	461	707	978	1 165	1 304	1 314
Chemicals	207	201	212	220	54	(104)	12
Operating profit margin	3.7%	4.9%	8.2%	7.6%	7.7%	7.4%	9.0%
Diluted HEPS (cents)	153	358	671	742	691	704	844
Net cash position	(1 787)	1 767	2 352	1 818	2 301	1 770	1 678
NWC to Revenue	21.0%	17.2%	15.6%	16.0%	16.2%	15.0%	15.5%
Dividend per share (cents)	-	***600***	***800***	***375***	***700***	***675***	***750***
Ordinary dividends (cents)	-	200	275	375	375	400	470
Special dividends (cents)	-	400	525	—	325	275	280
ROE[3]	2.3%	6.2%	11.4%	12.3%	10.9%	10.9%	12.9%
ROIC	5.0%	10.9%	11.4%	14.4%	10.8%	11.4%	13.9%
Credit rating							
Short term	A3	A2	A1	A1	A1	A1	A1
Long term	BBB: Negative	BBB+: Stable	A: Stable	A: Positive	A+: Stable	A+: Stable	A+: Stable
B-BBEE	Level 3	Level 2	Level 2	Level 2	Level 2	Level 2	Level 2

1. Total EBITDA excluding Head office and eliminations.
2. Excluding Zimbabwe for FY22 to FY23 due to hyperinflation.
3. ROE = Diluted Headline earnings / Average equity.

Operating profit relative to commodity prices

	1HY21	2HY21	1HY22	2HY22	1HY23	2HY23	1HY24	2HY24	1HY25	2HY25	1HY26	2HY26
Gross profit margin	**22.5%**	**20.6%**	**22.5%**	**22.8%**	**23.2%**	**16.2%**	**20.6%**	**22.8%**	**22.7%**	**22.3%**	**21.7%**	**22.5%**
Operating profit margin	**3.3%**	**6.3%**	**7.5%**	**9.0%**	**9.2%**	**6.4%**	**6.5%**	**8.7%**	**7.3%**	**7.5%**	**8.0%**	**9.8%**



Historically continuing operations and excluding Zimbabwe for the periods FY21 to FY23 due to hyperinflation.